

AEROPORTO INTERNACIONAL DO RIO DE JANEIRO/GALEÃO - ANTONIO CARLOS JOBIM

IATA SUMMER SEASON 2026 INCENTIVE PROGRAM INTERNATIONAL OPERATIONS

The Concessionária Aeroporto Rio de Janeiro S.A. (“Concessionaire”), operator of the **Aeroporto Internacional do Rio de Janeiro/Galeão - Antonio Carlos Jobim** (“Airport” or “GIG”), offers an attractive, transparent, and equitable incentive program for the Summer 2026 Season (“Incentive Program” or “Program”) pursuant to the terms and conditions set forth hereunder.

I. GENERAL CONDITIONS

I.1. The “**General Conditions to all Incentive Programs**” document, available on the website <https://www.riogaleao.com/corporativo/page/tarifas-e-programas-de-incentivo>, constitutes an integral part of this Program and its definitions, terms and conditions must be observed. In case of any conflict, the conditions set hereunder shall prevail.

II. INCENTIVE

II.1. The incentive object of the present Program consists of discounts on the Landing and Parking Fees (Tarifa de Pouso e Tarifas de Permanência em áreas de Estadia e Manobra) as defined in Annex 4 of the Concession Agreement, limited to 120 hours of stay.

II.2. The Incentive Program is applicable to any Group 1 passenger flight, as defined in Annex 4 of the Concession Agreement, operated by a Brazilian or foreign airline (“Airline”), between GIG and airports outside Brazil that comply with the conditions set forth in Section III.

II.3. In order to receive the incentive, the airline needs to start operating at GIG until the penultimate week of IATA Summer 2026 season and it is mandatory that the landing as well as the subsequent take-off correspond to regular flights.

II.4. The incentive will be granted on IATA Summer 2026 Season and Winter 2026 Season (from March 29th, 2026 to March 27th, 2027) and can be extended for a further period in the case the airline meets some of the special conditions established in clauses III.1. , III.2. and III.3. Only in these particular cases, the incentives will be valid according to the specific terms.

II.5. The discounts will be applied at the end of each fortnight and will be applicable against the fortnightly invoice sent by the Concessionaire to the Airline.

III. CONDITIONS AND DISCOUNT RATES

III.1. Incremental Frequencies: Will be granted 100% discount on landing and parking fees in the fortnight for incremental frequencies to a destination compared to the average number of weekly frequencies operated during the IATA Winter Season 2025 to the same destination.

- a.** The discount will be applied only to the weekly frequencies that exceed the average weekly frequencies operated by the airline during the previous season.
- b.** This discount will be valid up to the end of IATA Winter Season 2026 subject to the maintenance of the increase during the above mentioned period. In other words, even if in the subsequent season the airline does not increase its operations, but maintains the same number

of Winter 2025 frequencies, the discount will be valid and applied to those incremental frequencies.

c. For the purpose of calculating the discount, the first fortnight of the month will be considered from the first day of the month to the 15th, and the second from the 16th to the last day of the month (28th, 29th, 30th or 31st).

i. The calculation of discounts from March 29th to March 31st will consider the frequencies operated from March 16th to 31st. Only the flights operated from March 29th to March 31st, 2026, will be eligible for the present Incentive.

ii. For airlines already benefiting from incentives in IATA Winter 2025 Season, the frequencies operated between October 16th to 31st will be incentivized based on the Winter 2025 Incentive Program.

III.2. New routes: New routes operated at GIG will have 100% discount on landing and parking fees for three (03) years from the date of the first departure from the origin to GIG, informed in the Qualifying turn schedule to the Incentive Program.

a. New routes are those that were not regularly operated by the airline at GIG in none of the following periods: IATA Summer 2022 season, IATA Winter 2022 season, IATA Summer 2023 season, IATA Winter 2023 season, IATA Summer 2024 season, IATA Winter 2024 season, IATA Summer 2025 season and IATA Winter 2025 season.

b. If the airline operated regularly at GIG in any period between January 1st, 2022 and March 28th, 2026, it is mandatory that it increases the total international frequencies operated at GIG or, alternatively, maintains the number of operated international frequencies and increases the number of served international destinations from GIG, compared to the last season in which it operated.

c. The incentives provided for in clause III.2. will be early terminated in the event of discontinuation of the incentivized operation for two consecutive seasons. For example, if a new route operates during Summer 26, but does not operate in Winter 26 and in Summer 27, the incentive will be terminated. However, if it does not operate in Winter 26, but operates in Summer 27, the incentive will be granted until the end of the three-year period.

d. In the case of the clause III.2. c. , the Concessionaire will notify the airline by e-mail of the early termination of the incentives for the new route not operated for more than two consecutive seasons.

III.3. Seasonal services turning into year-round operations: Seasonal services turning into year-round operations will be granted 100% discount in landing and parking for two (02) years.

a. **Seasonal services turning into year-round operations are:**

i. Routes that were operated by the airline in Winter 2025 for at least eight (8) weeks and were not operated in Summer 2025 that are for sale for the next three hundred (300) days.

b. Only the frequencies for sale for the next three hundred (300) days will be incentivized. Such verification will be conducted fortnightly, based on OAG Schedules Analyzer data, Google Flights, ExpertFlyer or a similar website.

c. The incentives provided for in clause III.3. will be early terminated in the event of discontinuation of the incentivized operation for more than three (03) months after its first departure from the origin to GIG.

d. In the case of the clauses III.3. c. and III.2. c. the Concessionaire will notify the airline by e-mail of the early termination of the incentives for the discontinued operation.

III.4. If the airline/destination is entitled to more than one incentive, the largest/longest discount shall prevail.

III.5. To be entitled to the discounts under the present Incentive Program, the Airline network planner shall send the Qualifying Turn Schedule with the information set bellow to programadeincentivos@riogaleao.com at least two (2) working days before the date of the first departure from the origin to GIG.

a. Airlines which have already adhered to the IATA Winter 2025 Incentive Program – International Operations, will be considered automatically enrolled in this Program, and must only send the Qualifying Turn Schedule in case of new routes or seasonal services turning into year-round operations. Nonetheless, the airline may, at any time, at its sole discretion, cancel its adherence, by sending a request for the e-mail programadeincentivos@riogaleao.com.

b. If the Qualifying Turn Schedule is sent after the deadline, it will be at the Concessionaire’s discretion whether to accept it or not.

Op. (IATA)	Al.	Origin (IATA)	Destination (IATA)	Weekly Frequencies (1234567)	1st departure date from the origin (YYYY-MM-DD)
XX		XXX	GIG		
XX		GIG	XXX		

III.6. To be granted the discount considering clauses III.2. and III.3. , the airline must operate at least 90% of the Qualifying Turn Schedule in each fortnight. If it fails to achieve 90%, the 100% discount will be granted proportionally to the actual regularity. For example, if the airline has operated 80% of the flights in the Qualifying Turn Schedule, it will be granted 80% discount.

a. In case of non-applicability of Qualifying Turn Schedule, the regular published frequencies for the route will be considered.

b. The concessionaire may, at its sole discretion, reconsider the penalty for regularity in relation to the Qualifying Turn Schedule.

III.7. In order to be granted the 100% discount, subject to all the conditions of the Program, the airline must also adhere to Operational Excellence Incentive Program – International Operations, available on the website <https://www.riogaleao.com/corporativo/page/tarifas-e-programas-de-incentivo>, within one month after the first incentivizes operation at GIG, considering this Program. If this condition is not met, the Concessionaire may, at its sole discretion, apply a penalty of a 5% reduction in the

incentive and grant 95% instead of 100% discount until the airline adheres to the Operational Excellence Incentive Program.

III.8. The present Incentive Program refers solely and exclusively to the discounts granted on the Landing Fee and Parking Fees, being excluded other fees occasionally charged by the Concessionaire, in addition to charges and taxes of any nature which might be applicable or come to be applicable to the services.

III.9. The Concessionaire reserves the right to modify, exclude or revoke the conditions of this Program at any time, by means of notification in its communication channels thirty (30) days prior to the change and/or exclusion. In this hypothesis, no indemnification will be due to the Airlines, including with respect to indirect damages or loss of profit.

Rio de Janeiro, March 27th, 2026.